

Spanish Foreign Minister fights to win a seat
Campaigning at arm's length
Pay accord in Dutch construction

## German growth forecast to slow down after 1980



## In Japan, you've got to play your cards right.

 oflifeisvery differentffrom ours. And business of that way of life. Formalities are very precise anda are patt of a. ritual that is both charming aṇid obligatory.
At meetings. and receptions, for example, you must say it with cards. Business cards. The exchanging of them is as essential as a handshake: And more than just good mariiners:"
Infact, it's a yerfy useful practice which helps you to pronounce difficult names and to discover the status of the people you meet. Thirough the JAL Executive Service, name cards-in your own. language and in Jepanese - can be supplied quickly and inexperisively All you have to do is fill in a request form from your nearest And then there's the authoritative book 'Business in Japan: This book will ensure you get valuable insight into Japanese business practice and procedure, including etiquette and behaviour
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JAL office or mail the coupon todal: JALowice ormall
To:Japan Air Lines, 8 Hanover Street, London WIR ODR

## French industry expects better business climate

## AFINANCIALTIMES SURVEY <br> MECHANICAL HANDLING

## MAY 31979

The Financial Times proposes to publish a Suxvey on Mechanical Handing. The provisional editorial sympsis is set out below. INTRODUCTION: Generally sluggish economic conditions worldwide
have led to intensifying competition in export markets. But buoyant have led to intensifying competiteon in export markets. But buoyant market for parts of the industry.
Break-down of industry into its constituent parts:-
INDLISTRIAL TRUCKS: The most internationally orientated sector of
the industry, industrial trucks have suffered most from world growth the industry, industrial truck have suftered most from world growth ratcs not coming up to expectations. Competion from
becoming increasingly significant for European monaufacturers
Profies of leading companies: UK and European. Profiles of leading companies: UK and European.
CRANES: The continuing recession in heavy industries like steel and
shipbuilding has hit home markets of European crane manufacturers. CONVEYORS: The bulk handiling sector of the conveyors industry has also been arfected by the lank of growth in the process plant industry,
hut unit handling equipment manufacturers have had a more rewarding
LrTs, lifting and winding equipment: Much of the indnstry is geaied LIFTS, lifting and winding equipment: Much of the industry is geared
to the needs of civil engipering, which continues to languish. Hoists for
industrial purposes are closely alied to the fortunes of related industries industrial purposes are closely anied to the fortunes of regated inausurits
such as cranes, and have lagged along with the stagnant industrial THE MIDDLE EAST: It has been an important market for the mechanical
handling industry. What dioes the present slow-down in growth mean for handing ind
AUrOMATTON: Various aspects of mechanical handling lend themselves
increasingly to automated control. An explanation of the latest develop-
LEASING: This is taking a growing share of industry's capital investExamination or the advantages/disadvantages in the light of current
FACTORY AND WAREHOUSE SPACE: Pressure is growing to utilise
factory and warebouse space more efficiently. CRANES. CONVEYORS, LIFTS, InFMNNG AND WINDING EQUUP. by the NEDO sector working party on mechanical handling.

For further details of advertising rates for this Survey contact
Nicholas Whitehead Financial Times
 FINANCIALTIMES EUROPES BUSINESS NEWSPAPER

## Communist stand eased in Italy crisis



Bulgaria denies Soviet build-up

| BULGARIA HAS firmly denied ir Belgrade. sbout the alleged Transfer of Soviet troops to Bulfaria The reports, also cirBulgaria The reports, also cir- culating in Bucharest and Sofia for two weeks, have suggested that -two or three Soviet and -Two squadroñs of MiG 23 fighter aircraft bave moved to Bulgarie. <br> The official Bulgarion news agency. BTA, said yesterday thet of the "Eroundless and illintentioned " speculation. It been fabricated in the past and have always been refuted by the acts. <br> Rolgaria is a staunch ally of the Soviet Union, but apart Soviet advisers, no Soviet troops Bulgaria The claims abont | Soviet divisions in the strategically important Balkan country. bordering on Romania and nongrowing sense of nervousness in the area. <br> Yugosla os hame tanians and the Yugoslavs have taken an independent They implicitly link the invasion of Vietmam by china by Vietnam. <br> Meanwhile. Western diplooriginal suggestions of a large Soviet military presence in Bulgaris. However, it is Bulgario. tb However, reported enves are going to take place, thougb there is no conclusive particlpate Even if Soviet troops were to take part, it aa three divisions," a Western diplomat said. | Some observers do not exclude tbe possibility thet the suggestions were Belgrade. Officlals bave expressed concern privately over pthe potential military and strategle significance of the world's most modern and largest ferry line inaugurat Soviet Union and Bulgaria. Each of the four boats operating the line are capable tanks. and the line by-passes Romania. <br> Mr. Brezhnev's recent trip to Sofa also contributes to the nervousness of the Balkan capitals. <br> The last foll scale SovietBulgarian military manoeurres were beld ten years ago. Since then oniy staff exercises have been held on Bulgarian territory. |
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## Denmark's pay impasse may force early polls



## AtLloyds Bank International, everythingwedo addsup to onekindof bank

## Resourceful <br> studies, interpretation of

F OR companís and other organisations nationally, Lloyds Bank International has many differentresources to offer. Our strength is world-wide. Ir lies in the skills of our people, backed
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opportunities. All these ald up to a depth of resources capable of
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Eurocurrencyleaders One of our major skills is puituing together the tight package of individual customers. In 1977 we managed forty syndicated louns
totalling US $\$ 6$ billion. In 1978 we totalling US \$6 bilion. In 1.18 w have been one of che worlds
foremost banks in lead-manag syndicated Eurocurrency loans. - We are underwniters in over $83 \%$ of all Eurobond issues, and we are
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So you can see that whenever So you can see that whenever
you need finance, it is wortyhile asking us firstabout gering the resources together
Skills in major project financing
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involvementin this complex by the skills we can bring to bear Among major projects in which we have been involved are a large shipyard development in the Republic of Korea, an iron ore mue in Draic, an auminium
smelter in Dubai and a licuefied natural gas plant in Iran

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 theknow-howOften a vital part of intemational financing is the provision of an
export credit package, plus the export credit package, plus the Bank Group holds around $25 \%$
of the marker for foreign curnency


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# OVERSEAS NEWS 

AMERICAN NEWS

## Sanjay verdict setback for Indira Gandhi



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Rand allowed to float


Fighting rages in Yemen

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Rebels 'control southern Uganda'



Rhodesia hits ZIPRA base in Angola






Fraser resists demands for explanation of Robinson affair

## 

## Wave of U.S. strikes could heighten anti-union feeling



Alaska pipeline's capacity to rise

| OIL COXPANIES in the Alsoka oil pipeline are expecting to -increase its cappecity to $1.35 \mathrm{~m} \mathrm{~b} / \mathrm{d}$ by the end of this sear. <br> There are growing -doubts among the consortium that the Prudnoe Bay fields will be ahle to produce oll effeientiy at factor in negotiations, which have been going on for several months, for a revised agree.; ment between the consortium's members. <br> Work bas started. on an auxillary pumping system | which would provide the extra copacits. At prescul, if pump. ins stations one, threc or furl sislem would be out of action. The auriliary system, would present this. <br> There is doubt about whetber seen as an offictal expansion of the pipeiline or whether copacity shmuld be added qulckly. taking the ilno to $1.5 \mathrm{~m} \mathrm{~h} / \mathrm{d}$. <br> The eight companirs in the consortium - the largest shateleum (BP) subsidlary standury Oil of Chlo, wilh 23,34 per cient. BP, with 15.84 per cent, Atlin. | originally egreve that ang expnnston \&bouid ba to 2n ier aryued that the oil dexat: matil mum ewneat pitaryou fite 15.15 m b/t Hexicn lak distas. |
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## COASEAN meeting aims to If feel stimulate EEC investment

JAPANESE IMPORT MISSION TO BRITAIN






## Greece in Mideast trade boost

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## Portugal petitions EEC for extension of concessions




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another ave years.
The basis of Portiguese trade


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## Benefits expected for UK

 farm machinery exporters BRITIS BRITISH FARM machioery and The largest share of Ule rjolivestock
exporters will
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 experts will he visiting portugal proving the fleet and setting up
soon to help decide how ho joint venures with British fish-
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ing interests.

## China may build Jeeps

American Motors Corporation tion of a modernisazion pro-
said tid will study the feasibitity
graume for an existing plant of producing Jeep four-wheei. there to incorporate certain China commercial vehicles in Jeep models and technology: The company said it had Automotive, which currenty Aunomotive Indussrial (Perkng) vebicies introdured in
Aislt the U.S. shortly.
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## Land-Rover to launch V8 model

## InWe-nover the BL sub- both crosscountry relability tion of our intention to continne Green plant, Birmingham, wit   produced in addition to the the costing range, and will be for eport onls. Sales wid be aimed partici- arly ot the Middile East, wbere

When you want to cut capital costs, take your first slice from Norwest Holst.


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derelict wasteland, abandoned by all save the ghosts of its misusedpast Undermined by tunnels oi neglect. Swamped to the very edge of $p$

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 to $£ 20,000$ an acre less than the increasingly scarce, good building land you thought you would beforced to use.Geologists and foundution engineers from the specialist Soil Engineering Dinsion of quality can be made to work for vou. They will look for the best solutions at realistic costs, using the most modern geotechnical engineering and exploration techniques, in order to help your company exploit the

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Use the ourpon por to discover how best
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## Agents 'close to insolvency' before property venture

CRown AGENTS we "ilmost charges for Crown Ageatis





## Abbey Life suing former employees









Plans for 5520 m railway electrification attacked

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## Ulster to receive $\mathbf{f 4 8 \mathrm { m } \text { loans }}$ <br> for power station and roads.



## UK NEWS



## Factoring business exceeds £1bn

BY TIM DICKSO


Builders' repair boom over, say stockbrokers

## by Mchail cassel








 The sector unay le half iss sises that ther implitle evidence

## 'Alarming' profit record

 in medical equipment[^0]\section*{Ethylene Power measure 'crazy' <br> surplus <br> set to continue <br> w <br>  <br>  <br> | TEB Electrielty Conndr bas | Envixoumentar Design and |
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## Closer ties predicted

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## Before we talk to the one on the right, we talk to the one on clue lefe.



He's got jobs to offer
He's looking for one. Put simply, our job is to help the employer find the right person for the job. For those employers whose needs are relatively straightforward, we would recommend that their vacancies go directly to our self-selection display. This can happen within minutes of your telephone call.

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We sometimes offer the facility for you to use our offices to conduct short-list interviews yourself.

And, through your Jobcentre manager, the chance to find out about a whole range of opportunities relating to employment, including direct training services to industry.

Jobcentre services are free of charge.
And each one of them can only benefit the one on the right.

As well as the one on the left.


## Top-level microprocessor briefings to cost $£ \mathbf{1 0 m}$

## bY JOHN LOYD



## 'Vocational training boost' call

 THE education system must be of micro-lectuconics in says Dr.
Keith Hampson Keith Hampon a Consens
spokesman on education. For too long, rocationa
schooling bas been totaly $i z$
adequate. " Now a crisis.point has been
reached because new sophisticated production macbinery
means we no longer need the
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thave sustained levels in the past,"
Dr. Hampson calls for a shift
 teachiogrovements in especially abeout
industry. More 16 -year-olds, be says,
should be encouraed to eater
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whose stils are obsolete. would receive belp on publicity, less than adequate quantity of
speakers. techalecal advice and seminars and cofferences. There equipment, and that although semininars and conferences There tikely to be a plechora of seminars were usually expected is alsanisations whe a pleb whll want to to en selffornancing, tre depart- organisations which whll want to
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course? Funding However. there are diffect.
ties, gs the Government admits. in a paper outtining its policy
on the decision-makers' awareness programme. the Depart-
ment of industry says the dift-
culties involve speed of ress cuities anvorve "speed of ses.
ponse, eourse material, speakers
and funding." The paper says that " left to
their own devices, the larger
organ provide an increasing but still and coentent" to be ected on.

## Brokers say years

 of poverty may end
## by terry oge



## UK 'less

 worried' by Arab boycott
## by maurice samuelson

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Other speakers


Textile machinery hopes rise


## New drugs to cut health costs

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Either day.




# Royal Re 

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Metalworkers warn Ford against non-union plant

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## TUC may back public

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## Ulster bank staffs

 to strike over pay

Lorry 'kangaroo court' claimed





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Just ask your travel agent for them when making your reservations.

 and a choice of 4 meals in first class.

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Haringey Pension fund parents consider appeal




 figures 'misleading'


Rebels call for Yes vote

## By Ray Perman, Scontish Corresponde

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Warning of Welsh conflicts


## Northerners keep close

 watch on referendums

## How not to lose any sleep over an early morning flight.

(Stay at the Sheraton-Heathrow the nightbefore)


The big thing about relaxing at the Sheraton-Heathrow the evening before your flight is this: you can make it to the arport in comfort next morning. Feeling relaxed, refreshed and ready to enjoy your trip: From pre-dinner cocktails to pre-flight traisport Sheraton services have beeu fine
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ditioned room with your automatic bar and colour TV. direct-dial phone and electric trouser press. Full sound-proofing
ensures unidisturbed sleep. And you can rise and breakfast, at a civilised hour, because Thats only rnimutes away: out Youll agree once youvive tried us Call way direct (hotline 01-8979080), or have your



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Eagle eye on the
English Channel


## - BUILDINE

Hydraulic piling machines





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## - COMMNUNICATIONS

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## - PLASTICS

Reliable injection moulders


## Copes with big logs



View through the mist



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ResearchShowsWhere Systems Fall Into HotWater


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Arthur Sandles joins the royal debate on industry's problem

## Why class is behind

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## How The Nations Leading Hospital Company Contains Health Care Costs

## Hospital Corporation of Americia is working every day to contain health care costs in more than 100 com

 munities across America and throughout the world. W believe the efficiency of private enlerprise is having a positive impact on the situation and we are proving tha we can operate hospitals more efficiently. Througlarge scale purchasing, prototype construction, efficien personnel scheduling, devsloping and implementing new management systerns, sharing of human resources and the simpie factor of the profit motiv
cessfully containing health care costs:
cessfully containing health care costs:
HCA pioneered corporate management of hospital networks and continues as th
first 10 years. Our Company is buitt on a commitment to delilver
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| no deeinite date，distanever |  |  |
|  | pronounced More | Soverelgu．Its a splendid pleee |
| ies imstalled and functioning． | over．what growth there is |  |



AMOCO 3-It will convert 32,000 barrels of heavy fuel into gasoline per day.

## 'Cat Cracking' technology



Mrios Soudec heads refinery processing
MuLOS sOUDEK is mmager
of refincry processing


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## Petroleum Refining-Mifitord Aaven <br> vivivic Co v? 

The development of a new catalytic cracking plant at Milford Haven-in conjunction with Amoco-is good business for Murco.

By upgrading the crude oil our associated companies produce from the Ninian Field and other sources, we shall be able to supply the expanding chain of filling stations trading under the Murco and EP banners-currently numbering $330-$ as well as export markets.

This means we shall nolonger have toimport high-value petroleum products. So the foreign exchange saving and increased employment make itgood business for Britain too.


## ADVERTISEMENT

禹験OCO A－li will make Amoco stronger and more competitive

## Achioverlernitio diplomacy and control <br> BY DAVID ALIEN






## On site engineering

 provides jobs for 1000


| problems rapidy and responding quickly to Amoco＇s needs． | Woodall－Duckbam contract will be more modest，rising to a＇ peak of 170．The company |
| :---: | :---: |
| Most of Procon＇s effort is now | areas． |
| yolves particularly close |  |
|  | Woodall－puckham contract |
| scale model of the |  |
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| work has |  |
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| ditions are similar to those o？ | Procon is working in a |
| enfifld sim |  |
| a | Wodall－Dackham staff hare to |
| followed by the erection of | oquipment To ensure safety． |
| t | a strict system of permits is |
| teitons the civil eatineerimg | close to operational parts of the |
| side shouli be complete wis the | refinery．． |
| first of the mechanical trades | Installation |
| Inital objectives will | odat－Duckizam is＂also |
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|  | of new pipework and |
| unis inc | pumps，modryag ex the |
| ferox units，the | eqcoming electricity supply |
| and the D | from the national grid and |
| ${ }^{\text {they }}$ are completed | ter |
| on the more complex heart |  |
| The 50.000. b／d vacenum：distlua | Another of the major jobs |
| er and associated power |  |
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| In these days of emphasis on |  |
| raling cosily power recovery | debottlenecking＂that will |
| 朗 | tucrease the capacity of the |
| from | 19000 h d ${ }^{\text {dre }}$ |
| After remming trouga，a | nambhe ultraformer from 9，000 |
| peete | b／d to 12，000 |
| gawatts of electricity fromin | Planning for such an |
| 1 | operation has to be detailed．As |
| rs | muen work as possibie is dis |
| and Procon are | weeks |
| stringent noise levels． | work will be completed on |
| ain the statatory | jacreased compressor capacity， |
| proving expenss |  |
| Aple working on the crack | condensers and an additional |
| of | stripper reboiler furnace and |
| contractors． |  |
|  | tring－in the new processing |
| S | A feature of the development |
| facilities for donble number． | be the blast－proof control Woodall－Drckham is |
| $r$ is | desiening an above ．ground |
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| ahead on the Texaco／Gulf work |  |
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## Mrimbe mixicr 聞 28 milionAmoco contract

In ine past few years Woodall－Duck ham has won three major UK id droürbon press． This latest Woodill－Duck ham contract covers the design，
enyinerins supply of equipment und materials．construction （inicluding civil work）and testing of the lacilities to tie in＇the new atintic cruck The worit indudes monficulions to esisting relinery units． uilit sumbens mond completion olithe new wither treatment．new The requirententsare conplex and need a specialised ontractingexperise．Wigodall－Duckham－one of the world＇s top poecs and plant contracting teans nith 7 tup peopleand over 75 yewrs experence in the contrating indsitr
－Ia the lasi live years Woodall－Duekham has carried out to Majormoess and plant contraciing projecis in $1+$ countries Ast to see our rabl record in any field


WPO16

## Improved technology for refining high－octane petrol． <br>  Cat Cracking．

haximum high－octane petro per barre of crude oil at purnum costs：that＇s the purpose of the new cataly－ structed at Amoco（U：K．） td．＇s Milford Haven refinery The refinery expansion will be the first to utilize the Uuiman Kellogg－Amoco ic cracking design This cracking design．This Amoco＇s superior UlitraCat high－temperature regenera－ tion technology with Ket－ ogg＇s advanced riser reac－ or system and Orthoflow converter configuration． The system also includes Kellogg＇s iong－life catalyst olug valve design and

On completion in 1981 he new unit will convert 32，000 barrels of heavy gas il a day into petrol and middie distiliates while anserg maximum energy conservation and meet ing stringent emission

The Ultra－Orthotlow nit at Milford Haven will serve as a new performance tandard for refiners around the worid．Licensing agree ments are availabie from


Engineers of Energy

## O'Keefe Cantre, Toronto

Canadian Ballets
by CLEMENT CRISP


## Kenwood House

## Woodward's Beethoven

by DOMINIC GILL

Victoria and Albert
The fruits of peace
by DAVID PIPER


## Elizabeth Hall

Northern Sinfonia



## Festival Hall

London Philharmonic
by DAVID MURRAY

|  | Schubert's socalled Fosamunde | effective in itself, but destruc- |
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| cet the | mo |  |
| latter's Alexander Nevsky. | pesinuress of the LPPe, and the |  |
| the cantata be thrittiy' pleced | resilt was a wazul. amiuble | occurrence of the second sub- |
| together from hls music for | rendition, almost together. The |  |
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| The London Philharm |  |  |
| Slavic noise, but they attacked | The | monic under Simon R |
| their music with relish |  |  |
|  | Festivals. They will sive Shaw's |  |
| full-hroated enthusiasm. | Misolliance and Eliot's The | dom beard. |
| gise that | der Stateamon, with Paul |  |
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| on the lies" - pert | formance 21 years ano | tra under |
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|  | tiu | topher Hrde-smith tharp and |
| vious encounters with the | C Orchestra, and the city | Hote, the Bochmano String |
| usuat he swept his | Orcbestra chorus, conducted by | formed by the guitarist John |
| tion: | 11 |  |
|  | conduct the orchestra in a | The Festival o |
|  | concert that will inclu |  |
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| ormance by Richard |  |  |
|  | $t i$ | Dame Janet Baker in Elgar's |

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## U.S. aims in conflict

PRESTDENT CARTER is again then towards Egprys demand







## Independent







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## Company reports a la carte



## and



Misleading . •





mixing some of the ingredients


Some changes in traditional
or the better, such companies as Philips, for example, we
maxing careful and explicit
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according to current costs prim -
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not adjusted




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## Computer muscles for civil servants




## The nub of the unions' case



## MEN AND MATTERS




## TDeancfinance Ditiectoi

## Although you trust your advisers,

 do you also like to work things out for yourself? Take your pension fund. Are you now starting to ask such questions as: Is the cost properly . assessed? Is our money sensibly invested? Can we give better protection to pensioners? Were we right about contracting out?These subjects are covered, with the help of slides,inhalf day seminars on pension scheme finance we are holding monthlyinlondon and other cities
Thereisno charge for attendance.

Please write or telephone for particular.


Financial Times Tuesday February 271979

## Four-wheel drive



By


## Letters to the Editor

The biggest employer
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Be a robot or revolt

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The unions blame the manaee nom mud Government. the


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## Blaming the

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WHERE IN THE WORLD<br>WILLYOU FIND STANDARD CHARTERED?


$\qquad$
halps you throughout the world

## RSJ improves to $£ \mathbf{£ 2} .5 \mathrm{~m}$ and set for more growth

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The Nottingham Manufacturing

## Company, Limited

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## Unochrome hit by Dutch losses



# Rotaflex down to $£ 1.24 m$ but recovery underway 

##  <br> $\$ 150,000,000$ Sears Overseas Finance N.V

9\% Guaranteed Notes due February 15, 1982

Sears,Roebuck and Co.

Goldman Sachs International Corp.

Algemene Bank Nederland N.V.

## Commerzbank Aktiengesellschaft

Banque Bruxelles Lambert S.A.

Nomura Europe N.V.
Union Bank of Switzerland (Securities) Limited Westdeutsche Landesbank Girozentrale
Swiss Bank Corporation (Overseas) Limited

Unconditionally Guaranteed as to Payment of Principal and Interest by

February 22, 2979



W. Canning $£ 0.4 \mathrm{~m}$ off at $£ 1.05 \mathrm{~m}$






Uninvested funds amounted to $£ 4.7 \mathrm{~m}$ Portfotio Chonges
During the year £5. Was reolised from U.K equifies.
Towards the year end part of this was used
ob buy more overseas invesiment cured Copies of the occounts ore availoble from The Great Northerm Investment Trust Limited, 90 Mitchell Street,
Glosgow Gi

Dividend-Eleventh successive increase. on increase of over 16 per. cént.
Revenue
Net Reve
Nel Revenue ofter fox rose by $17 \%$ to
Assets
At 30th November 1978 Net Assets were

Ond Overseos assels $25 \%$. 25 .

UK COMPANY NEWS

## Saatchi and Saatchi sees further solid growth



Nottingham Manuf. highly liquid ind forecasting further progress

##            amind isisimo and deporis    Amen mirnemon inixin    <br> Good orders at Robt. H. Lowe  and



## Slowdown at Chas

 Baynes
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 Sol
 Romney sees ほetter prospects in N. America for Bakers Stores A FURTHER record balt year is
expected by Ma Bary Bater
hairman of Bakers Hiousehol
 eblity in she trist nuerter of of the
current yeer increesed to a
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 Mri Baker idds tbat even atte acquiring freehoid premise and
new stione the contrany will be
in a financially strong position
 And it will seekk further oppor
unites
At to yeparn end net curren
 1.ank and ceash ( 1297,779$)$.

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## Y. Lovell optimistic for 1979

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 Men



 FOREIGN AND colonial loan



With more than 1000 branches, offices and agencies in Canada and 45 other countries, Scotiabank And we're a iarge bank And we're large one at that:our assets exceed C\$27 billions. Since 1889, when our intergrown into the modern global net-
work we are today In fact, we've opened in 17 countries in the past vears alone. Scotiabank's experience can invaluable when you need advice on a set of.complex tariff ressential when you require instant decisions in a rapidly-fluctuating
currency market. And our size is ing in today's international trade If you have a business that akes you abroad find out the advantages of a truly world bank: Scotiabank. We'll make you feel right at Boring, face milling, drilling and tapping. Weight range: $18-22 \mathrm{Kg}$. Overall size: 300 mm. Cube

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John Mitcheil. Seczelary, Independent House, Dublin 1.


BIDS AND DEALS
John Brown subsidiary
in big U.S. takeover
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## Crest Nicholson rights to help fimance Crofton acquisition



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## Sipef sells some London Sumatra



## Comet buys RomneyTrust more of Caledonian



## W. Canning Limited Cannume

| Audited Results for the year ended 31st December |  |  |
| :---: | :---: | :---: |
|  | $1978$ | ${ }_{\text {coun }}^{197}$ |
| Tumaver | 40,059 | 30273 |
| Trading Profit $\qquad$ <br> Incerest $\qquad$ | $\begin{aligned} & 1,434 \\ & 383 \end{aligned}$ | $\begin{gathered} 1.589 \\ 132 \end{gathered}$ |
| Profit befnre taxation $\qquad$ Taxarion $\qquad$ | $\begin{array}{r}1,051 \\ 289 \\ \hline\end{array}$ | $\begin{array}{r} 1,477 \\ { }_{378} \end{array}$ |
| Profit after texation $\qquad$ Extrardinary loss $\qquad$ | $\begin{gathered} 762 \\ (157) \end{gathered}$ | $\begin{aligned} & 1.079 \\ & (195) \end{aligned}$ |
| Minnriy Interest ...........................................- | (17) | - |
| Profit atrriburable to sharehoiders $\qquad$ Dividends | 588 461 | 884 <br> 385 |
| Profit reained .............................................. | 127 | 499 |
| Earnings per Share | $\underset{\substack{\text { Pence } \\ 6.60}}{ }$ | Pence |
| Dividends per 5hare ............................................ | 3.904 | 3.526 |
| - |  |  |

- Overll 1978 was 2 disppolning yiar with prasure on margins and a lower level






- In the Bornd's view it is son earty to make any firm forecost firl che current financial
year in view of the present industrial and aconomic problems beserting the country. W. Canning Limited - Great Hamipton Street, Birmingham BI8 6AS Metol finishing plont ond moteriols: Chemicals ond metals for industry



## ETTH <br> UK COMPANY NEWS

nited Campari ahead and confident



 52 companies wound－up











## mining news

## Thiess earnings still on upward path



## Dividend promised as Stewart Nairn forecasts $\mathbf{£ 1 0 0 , 0 0 0}$



Common Market Trust

## Regional Vice President－Finance

| This position，the seniof financial appointment in the Card Division， American Expriss．Europe，Yianncial and mannementaccountinganil reporing throushou the rejion，urough the directionor the head－ The incumbentalsoprovides counselon fininncial niullerslo the division＂： senior munagementin Nicw York． <br> Candidates，aged $35-50$ must be professionally qualified，andable to dennonsirate success ina substiantial managernent role，which will include recentexperientes asatuntrollerina linge．snd mast tikely．US．muli－ <br>  sysiems and of problems associated with lunulinga mulu－naional operalion includingexchanye cunlrol reselutions．Previous experiinue inaservite iodusing would be prefiered． <br> The finance function is：an estublished one but presentsconsiderahle scope for developmem not least becuuxi ol the conninued grwwi h of tho card business inthe reyionand the neversintry supporto，and development of，hhe country operations within it <br> Thepositionwill be based in Brighton． <br> A substantial salary packige is oftered with attractive bencifis which include carand mortgaye subsid）： <br> Please writc giving full luchils of curner to datc and curtenl remuncration Card Dirsion，American Express Companj；AMes House，P．O．Bos 6 ， EduardStreet，Brighlon BN： 1 YL |
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Thorn Electrical Industries Limited
has acquired through merger
Modutec，Incorporated
be undersigned initiated tbis transaction and acted as
financial nitvisor to Moduct，incorporated

Wertheim \＆Co．International，Inc．

## first half earnings up



Canadians ban drilling in Lancaster Sound

## 58



㺃管等

##  <br> 눌물

# Successful diversification hashelped make Imps the 6 th largestcompany in Britain. Products sold by the Group amountedtonearly $4 \%$ of consumerexpenditure. 



Food


Brewing


Tobacco
as well as Paper, Board, Packaging and Plastics

# IIMPERIAL GROUP REPORTS ON 1978 

- For the second year in succession our food, brewing and packaging businesses had a combined trading surplus greater than that of the Tobacco Division.
- This reflects the success of our programme of diversification to which we have been heavily committed since the 1960's.



Statement by the Chairman, Sir John.Pile

| f6.6 million short of our 1977 achievement, which was itself fi .5 million down on the previous year This was despite a rise of over 7\% in sales during 1978 to some $£ 3.400$ million. Onlyour Brewery Division improved its surplus at the trading level. That of Tobacco declined slightly in a highly competitive market. but this was more than offset by a fall in the interest charges attributahie to the fact that from January we were no longer required to pay large sums of tobacco duty in advance; the snving on this account was at least $£ 8$ million. <br> Principally because of improved resuls from our associaied company, Mardon Packaging <br> International Limited, the surplus fron our Paper, Board. Packaging and Plastics Division was only fractionally down on last year. Notwithstanding a strong recovery in the second half of the year, our Food Divisions performance reflected downward pressures on profitability in the food manufacturin industry generally: <br> While consumer.expenditure in total rose ov the year, rates of growth in consumption differed among and within the principal sectors in which we trade with consequently ureven effects on the fortunes of our operating companies. Other items have. as expected. worked in our favour and atributable profis were $£ 13.8$ million above those of last year. After payment of the recomnended final dividend, profit retained, at $£ 78.5$ million, shows an increase of $£ 9.1$ million. This increase in retentions is an historical cost figure which should be viewed in the context of the continuing effect of inllation on our profits. Despite the increase in profits retained, we are still short, in these |
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|  |  | within our businesses $\omega$ maintain and develop them. strategy of diversidying through selected


| DIVISIONAL RESULTS |  |  | Trating.ands ${ }^{1515}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Tobacoo |  | ${ }^{e s}$ |  |  |
|  | 1,951,3 | 1,887.7 | 66.3 | 69.7 |
| Paper, Board. Patkaging | 230.0 | 2038 | 159 | 16.2 |
| Food | 856.1 | 739.1 | 271 | 33. |
| Brewery | $4 / 9.9$ | 4358 | 371 | 325 |
| Ettects of cumency changes | (126) |  | -(24) | \$0.8) |
| Total | 3,4697 | 3,232.1 |  |  |
| less: Sales within the Group | 36.9 | 35.9 |  |  |
| TOTAL | 3.4328 | 3.196 .2 | 144.0 | 150.6 |

## Of miajor significance'to the Group was

 our acquisition in September of the poultoy egs and international meat trading business of B Eastwood Limited we are conicinaily looking when Eastwood signalied its preparedness to merge with a lasger groupby initially recocrumending share capital by an American company: we saw the opportunity of of mplementing our existing
interests wholesaling business. incinding exports. Ahoorsaing businuss. mciading exports. $£ 39$. Auilion and we are now strengthened in our position as a major force in the world poultry ind ustry, and
as the foremost non-A merican broiler company as the foremost non-Amencican broyler company veliteve this acquisition wo be of benefitiot only to he Group but to the UK economy
Strategic development
In the mid 19605, we determined upon a

```
acquisitions into other fieldis of business, wiile Striving to maintain our preeeminence in tobacco, marker which we dominated, and to widen the scope a avilable to us for growth and expansion by hroadening the spread of our assets. The acquistion of Eastwood is the latest manifestation of a
coberent strategy which has brought us to the po coberent strategy which has brought us to the point
where over half our trading surplus is generated by our nop-tobacco companies. In the difficult task of pernitting our various units the latitude they need to exploit the opporitunities peculliar to to teir respective husiness eavironments, but of stili -
comprebeading the whole and giving it overall control, cohesion and ideotity of purpose, we believe we have struck the right balance. Just as the fundagnental nature of our business has evolved from that of a tobacco
company in search of appropriate openings fo company in search of appropriate openings for
divessification to that of the multi-divisonal business we have now become, so it has bee necessary to adapt our organisation so that it reflects the changed nature of Imperial and assists Accordingly we bave taken further steps over the past year to develop our syistems for assessing iisk and opportunities in every field, for formulationg
business plants and for resource allo siness plans and for resource allocation.
The shape and prosperity of the Group in the a head will depend greaty upon our. continuing successtully to combine the pespective talents of our Heid O\#fce staff functions with the commercial thrust and vitality of the operating units
in our Divisions; we believe our organisation is well fitted to his purpose.
REVIEW OF TRADING
```


## Tobacco Division <br> 

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The decline in earnings of the Tobacco. compared with 1977 , is largely evidence of \(\mathbf{4}\) minition elitive pressures and the consequenent pre of compcosts involved in Imperial Tobaccon' prefence and
expansion of tits share expansion of its shaze of the king size market.
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Despite relentless competition we succeeded in doublingour king size solume to finish the ycar winh $40 \%$ of a sector which by then accounted for 35\% of total UK cigarette sales.
Papec, Boarri, Packaging and Plastics Division After 197T considerable improvement the year before, the Divisions surplus declined by Weal to market affected the esolesito bons and a depresse light-weight printing papers plastics companies did well to improve on their previous years earnings. The strength in both product range and international spread of our associated company. Mardon Puckagng harem another year of increased aco Food Division

The Food Divisions Ünuted Kingdom conditions for several years and thiongh the Division as a whole recovered in the second half, its surplus: at $£ 271$ million, was $£ 5.9$ million short of its 7 total.
The Division continued to make significant progress in is export trade which, at $£ 40.6$ millio
represented $6.5 \%$ of external sales of the UK companies, and sales by pierscas companiesrose lose
Brewery Division
At $£ 37.1$ million, thie Divisions surplus was
£4.6 million better than in 1977 In another year of poor summer weather. the brewing industry experienced only a modest increase in beer consimption. with sales in the fire trade and take-home sectors recording gains both for the
industry gemerally and for Courage. At John Sminhs Tadcaster brewert the extensioniof thic Inswaing plant became fully operational in May Installation of the brewing plant at the new Berkshire brewery was well advanced and the first
draught beer packaging line came into operation.


## amparies and Markets

INTERNATIONAL COMPANIES and FINANCE

IORTH AMERICAN NEWS

## UV moves to block



Firestone Tire cautious on outlook


## Dividend bope

 next year at Massey







## Commission chief backs Resorts



## U.S. aid lifts CDB lending to peak $\mathbf{\$ 4 8} \mathrm{m}$




EUROBONDS

## Itel postpones issue due to weak markets

 ay john Evans





 by a postponement.
Bond dealers said the itel


 medium-term gredits Enagas raises ten-year money on fine terms

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The Mitsui Bank, Limited

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Morgan Guaranty Trust Company of New York

## Toke a look of the new Allis-Cholmers



## Earnings per Share up 12\% in 1978

| Resuits for the year ending December 31: | 1972 | 1973: | 1974 | 1975 | 1976. | 1977 |  | 1978 |
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| Income (Millions) | \$ 8.7 | \$ 16.3 | \$ 22.1 | \$ 29.4 | \$ 58.7 | \$ 67.0 | \$ | 76.0 |
| Sales (Millions) | \$960 | \$1.166 | \$1,262. | \$1,443 | \$1,519 | \$1,538 |  | ,762.3 |
| Earnings per share | \$0.70 | . 1.30 | \$ 1.77 | \$ 2.33 | \$ 4.51 | \$ 5.52 | \$ | 6.18 |
| Dividends paid (per share) | \$0.20 | \$0.216 | s 0.26 | S 0.26 | S 0.50 | S 1.00 | \$ | 1.40* |
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The world needs more of what Allis-Choimers makes.



Febraary 27, 1979

Maschinenfabrik Augsburg-Nuernberg
has acquired through merger
Wood Industries, Inc.

Tbe undersigned initiated tbis transaction and acted as financial adovisor to Maschinenfabrik Augsburg-Nuernberg Aktiengesellschaft.

Smith Barney, Harris Upham \& Co.

Conpaies INTL. COMPANIES and FINANCE

## Profits setback for Ciba-Geigy


#### Abstract

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## Record assets at Vienna bank



## Exports boost growth at Nokia



Sharp reduction in losses from SGI

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## Australian market on the upgrade

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Public works investment powers Komatsu recovery

by yoko shleata in tokyo

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## Chemical profits rise



## Top bankers aid growth of Arab capital market



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Income before security trainsaction was increase over 1977 eamings of $\$ 144,204,000$, or $\$ 4.05$ per share. These record earnings' resulted in a retum on average stockholders'equity of about $15 \%$ for the fourth Fourth-quarter
$\$ 47,290,000$, or $\$ 1.21$ per share, up $13.8 \%$ from the previous record of $\$ 41,554,000$, or Continentare in 1977.
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## Pound remains very firm



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## Indices

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## Intervention in NZ lamb market confuses trade



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[^2]:    NMB to lift dividend after earnings rise
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